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SECOND SEMESTER M.B.A. DEGREE (REGULAR/SUPPLEMENTARY) EXAMINATION, JULY 2022

(CUCSS)

M.B.A.

BUS 2C 12—OPERATION MANAGEMENT

(2016 Scheme)

Time: Three Hours

Maximum: 36 Weightage

Part A

Answer all the questions. 1 weightage to each.

- 1. What is aggregate planning?
- 2. Explain three main components of quality management.
- 3. Define work study.
- 4. Why is Material Handling important?
- 5. Define capacity planning.
- 6. A probabilistic estimate of project completion plays a vital role during project management. Give reasons.

 $(6 \times 1 = 6 \text{ weightage})$

Part B

Answer any **four** questions from the below questions. 3 weightage to each.

- 7. Explain the steps in process planning.
- 8. What are the advantages of JIT purchasing?
- 9. Write short notes on work place design.
- "Profitability of a company depends to a large extent on the effectiveness of its purchase function".
 Explain.
- 11. Explain speculative risk with examples.
- 12. What is crashing of CPM networks?

 $(4 \times 3 = 12 \text{ weightage})$

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Part C

Answer any **three** from the following questions. 4 weightage to each.

- 13. Describe in detail about any two qualitative type of forecasting with their advantages and disadvantages.
- 14. Enumerate the basic types of maintenance.
- 15. A material department has to keep in touch with various departments of a firm to ensure its smooth working. Discuss.
- 16. Explain the scope of production/operations management.
- 17. Discuss the objectives and various functions of purchasing.

 $(3 \times 4 = 12 \text{ weightage})$

Part D Answer the question below. 6 weightage.

18.

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Activity Code	Activity	Immediate predecessor	Activity Duration in days
A	Design the project		20
\mathbf{B}	Build prototype unit	A	10
C	Perform test on Prototype	В	8 .
D	Estimate material cost	A	11
E	Refine project design	C,D	7
\mathbf{F}	Demonstrate project to customer	${f E}$	6
G	Estimate labor cost	D	12
H	Prepare technical proposal	${f E}$	13
I	Deliver proposal to customer	G, H, F	5

- (a) Draw a Network Diagram for the project.
- (b) Identify critical path, critical activity and compute project duration.
- (c) Compute slack for each activity.

 $(1 \times 6 = 6 \text{ weightage})$